



Biomedical Polymers & Compounds™

**Johnson & Johnson Medical-Grade Material
Mini-Conference**

August 8, 2019

About Foster Corporation

- Founded in 1989 by CEO Larry Acquarulo
- Specializing in custom formulated compounds for minimally invasive medical device manufacturing
- Established polymer distribution business in 2005
- Began drug & implant compounding in 2006
- Global footprint: Customers in 42 states and over 30 countries
- ~130 employees between three facilities

Fosters Value Features

- Foster adds value to polymer materials in the medical market
 - Addition of fillers, functionalization, formulation through melt blending
 - Addition of pharmaceutical excipients through Foster Delivery Science (FDS)
 - Easy market access to medical polymers through distribution
- Tailored developmental marketing and selling of biomaterials
- **Critical applications/critical compounding**
 - **Predominantly FDA Class II & III applications**
- Small to medium size medical market needs

Foster Focus... We Do Four Things



Medical Compounds



Implantable Polymers



Drug/Polymer Blends



Polymer Distribution

Foster Facilities

Foster Corporation



45 Ridge Road
Putnam, CT 06260

- ISO 13485:2016

Foster West Corporation



4336 Losee Road, Suite 7
North Las Vegas, NV 89030

- ISO 13485:2016

Foster Delivery Science



36 Ridge Road
Putnam, CT 06260

- ISO 13485:2016
- FDA Registration,
- DEA Registration for Class II-V substances

Foster is Building a new 56,000 ft² facility across the street from our headquarters...opens in November 2019



Confidential

Why Do Customers Choose Foster?

We are Medical!

- The vast majority of Foster applications are used in contact with the body including temporary/permanent implants in all parts of the body

Risk Abatement

- Foster has two ISO 13485 and ISO 9001 plant facilities (Putnam, CT & Las Vegas, NV) as well as the infrastructure that assures critical application safety

Experience & Expertise

- Foster has worked with virtually every polymer and additive/filler on the market and is highly “engineering” focused

Capability

- Extreme capability based on our customers needs including Formulation, melt blending, and prototyping services

Support Infrastructure

- Foster’s infrastructure has been constructed for the highly critical medical market including a full product stewardship staff

People

- Every Foster employee receives 40 – 80 hours of training per year

Foster Polymer Experience

Commodity

- Polyolefins: LDPE, HDPE, PP, EVA
- Styrenics: GPPS, HIPS, ABS, SMMA
- Vinyls: Flexible PVC

Engineering

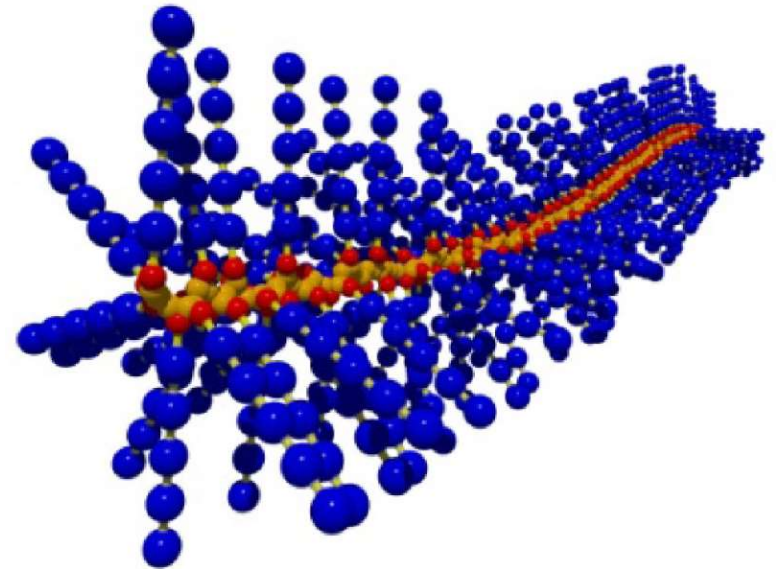
- Polyamides: 6, 66, 6/10, 11, 12, specialty
- Polyesters: PET, PBT, PETG
- Acetals: Homopolymer and Copolymer
- Polycarbonate: PC, HHPC, Alloys
- Thermoplastic Elastomers: TPU, PEBA, COPE, SEBS, TPV
- Acrylic: PMMA

Performance

- High temperature: PAEK, PESU, PPS, PSU, LCP, PEI
- Fluoropolymers: FEP, PVDF, ETFE, MFA, PFA, etc.

Implantable

- Bioabsorbable: PLA, PGA, Copolymers
- Durable: PAEK, Sulfones, PP, EVA, TPU
- Water Soluble: PEO, PVP



Medical Grade Material

What Does That Mean?

- Manner in which the material is manufactured
 - Clean room/non-clean room
 - Line clearance
 - Etc.
- Property specifications - many times narrower than industrial grades
 - Black specs
 - Clarity
 - Yellowness index
 - Gel count and ratings
 - Moisture level
 - Pellet size
 - Viscosity
 - Specification customization options
 - Packaging
 - Pellet size
- Blending policy
- Polymer biocompatibility tested
 - USP Class VI or ISO 10993
- “No change agreement”
 - Formulation constituents
 - Production



Manufacturing Resources

- 12 twin screw extrusion lines between the two facilities
 - Range from 16mm-50mm diameter
 - Includes fluoropolymer blending capability (27mm @ FE and 40MM @ FW)
 - Output ranges from ~5 lb/hr- 800lb/hr.
 - Utilize both two and three lobe mixing technologies
- 16 mm Thermo Scientific R&D twin screw extruder allows for small trials and color match sampling
- Loss in Weight feeders (LIW) integrated on all machines
- Process data acquisition
- Class 7 (10,000) Clean Room

Manufacturing Resources

Miscellaneous Capabilities

- Polymer drying capacity - 18 desiccant hopper dryers ranging in size from ~10lb - 2000lb
- Desiccant tray dryer can handle up to ~1000lb
- Polymer grinding capability for developmental trials
- Liquid injection capability
- Multiple pelletizing capabilities
 - Underwater cut
 - Strand cut
 - Custom strand length capability
 - Hot face die cutting
- Pellet dedusting
- Melt filtering
- Programmable screw configurations
- Milling

Batch Traceability

- Batching software
 - Ensures correct ingredient and amount is batched
 - Allows batch traceability for lots
 - Batch #
 - What was weighed
 - How much was weighed
 - What scales were used
 - By whom
 - Date/Time

Medical Plastics Innovation Center

The Innovation Center is an inclusive facility for formulation development

- **Polymer Compounding**
- **Injection Molding**
- **Extrusion Processing (Tubing & Film)**
- **Material Final Property Testing**
- **Analytical & Physical Testing Lab Services**



*Our in-house development capabilities reduce customer outsource demands and time to market

Implantable Polymers

- Foster compounds functionality into polymers for permanently implantable applications
 - Radiopacity
 - Color
 - Osteoconductivity
- Durable
 - PEEK, sulfones, etc.
- Non-durables
 - Bioabsorbable polymers
- Cleanroom and non-cleanroom

Dental, orthopedic, tissue engineering, women's health, vascular, medical textiles, cardiac, etc.

Material Testing Capabilities

- Ash (filler content analysis)
- Bulk Density
- Color analysis via visual
- Spectrophotometer (Delta E, L*a*b*)
- Dispersion (TAPPI method)
- Durometer (Shore A or D)
- Melt Index
- Pellet size
- Porosity
- Specific Gravity
- Strand Surface
- Visual impurities (contamination)
- Tensile & Elongation
- GC (FDS)

Material Testing Capabilities (cont'd)

- Capillary Rheometer
- Flexural Modulus
- Conductivity & Resistivity
- FTIR – Fourier Transform Infrared Spectroscopy
- Surface roughness via Profilometer
- Izod Impact
- Aging Studies
- HPLC - High-performance liquid chromatography (FDS)
- DSC - Differential scanning calorimetry (FDS)
- TGA - Thermogravimetric analysis (FDS)
- IV (FDS)
- HDT

Foster Delivery Science

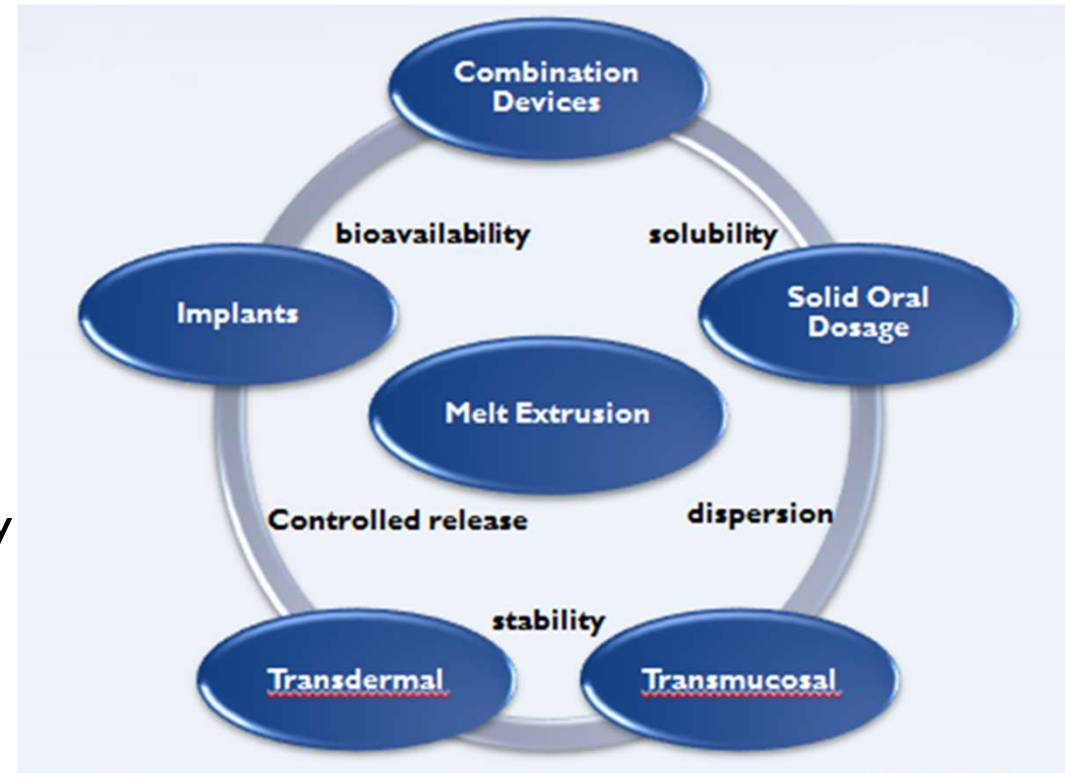
Helping Pharmaceuticals Work Smarter

Part of Foster Corporation

- Started in 1989
- Located in Putnam, CT
- Privately held
- Three business
 - Medical blending science
 - Distribution
 - Delivery Science

Delivery Science located in Putnam, CT

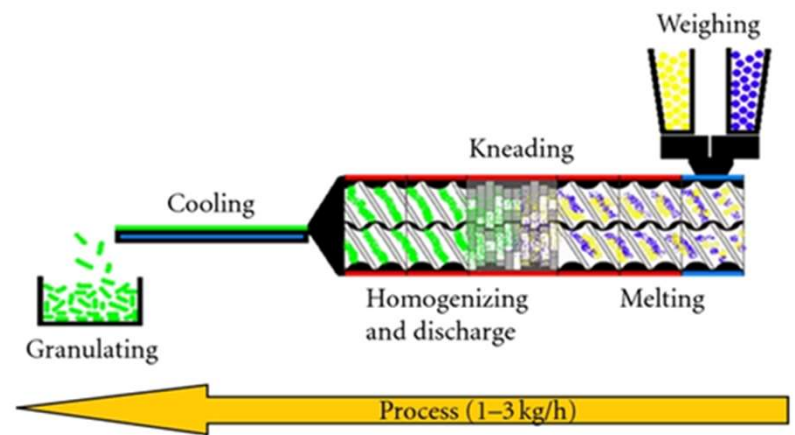
- Brand new 32,000 ft² pharmaceutical facility
- Class 7 cleanroom
- Quality
 - Pharmaceutical cGMP
 - ISO 13485:2003/9001:2008
 - FDA registered
 - DEA schedule II - V



Pharmaceutical Hot Melt Extrusion

What? Is It and Why Use it

- **Extrusion “melt blending platform using an extruder**
- **Melt blends a pharmaceutical API with excipients**
- **Better result**
 - Increased bioavailability
 - Enhanced efficiency and effectiveness of API
 - Platform for poorly soluble drugs
 - Stable and uniform dosage form
 - No “dose dumping”
 - Taste enhancement
 - Fewer process steps
 - No solvents
 - Supports multiple dosage forms
 - Enhanced dispersion of active
 - Can be used with numerous excipients



Foster Current Distribution Portfolio

Medical Grade Polymers (USP Class VI/ISO 10993)



EASTMAN



LOTTE
ADVANCED MATERIALS



Confidential

Thank You!