

# Supply Chain

Customers, Challenges, Continuity

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Supply Chain – Material Supply

# Supply Chain Strategic Path...



Our Goal is to become a competitive advantage to enable profitable growth and provide product access to serve our customers and patients across the world

Supply Chain is elevating the standard of care. We commit to being the **Supplier of Choice** by *winning at our core to meet customer targets and driving incremental Supply Chain value creation*



# Supply Chain Challenges



## Increasing Global Demand

- Rapid growth in industries like automotive, electronics, and packaging
- Explosion of Emerging markets
- Supply and demand capacity imbalances



## Raw Material Shortages

- Limited availability of select feedstocks
- Impact of upstream refinery and chemical plant outages
- Effects of supply chain bottlenecks and shutdowns



## Geopolitical and Trade Issues

- Tariffs and trade disputes affecting resin imports/exports
- Political instability in major manufacturing regions
- Impact of tariffs on supply chain costs



## Logistics and Transportation Disruptions

- Ports congestion and shipping delays
- Container shortages and rising freight costs
- Impact of COVID-19 pandemic on logistics infrastructure



Rare Earth Magnets

## Environmental Regulations & Sustainability

- Stricter regulations on emissions and waste
- Shifts toward bio-based and recyclable resins
- Challenges in balancing sustainability goals with supply chain stability



UV-328 Stabilizer

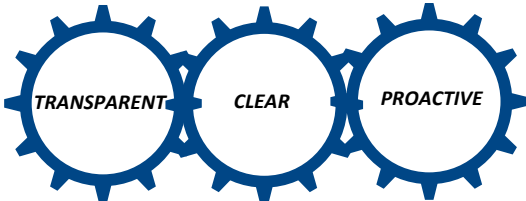


# Supply Chain Continuity

Supply Partners play a critical role in our supply chain goal!

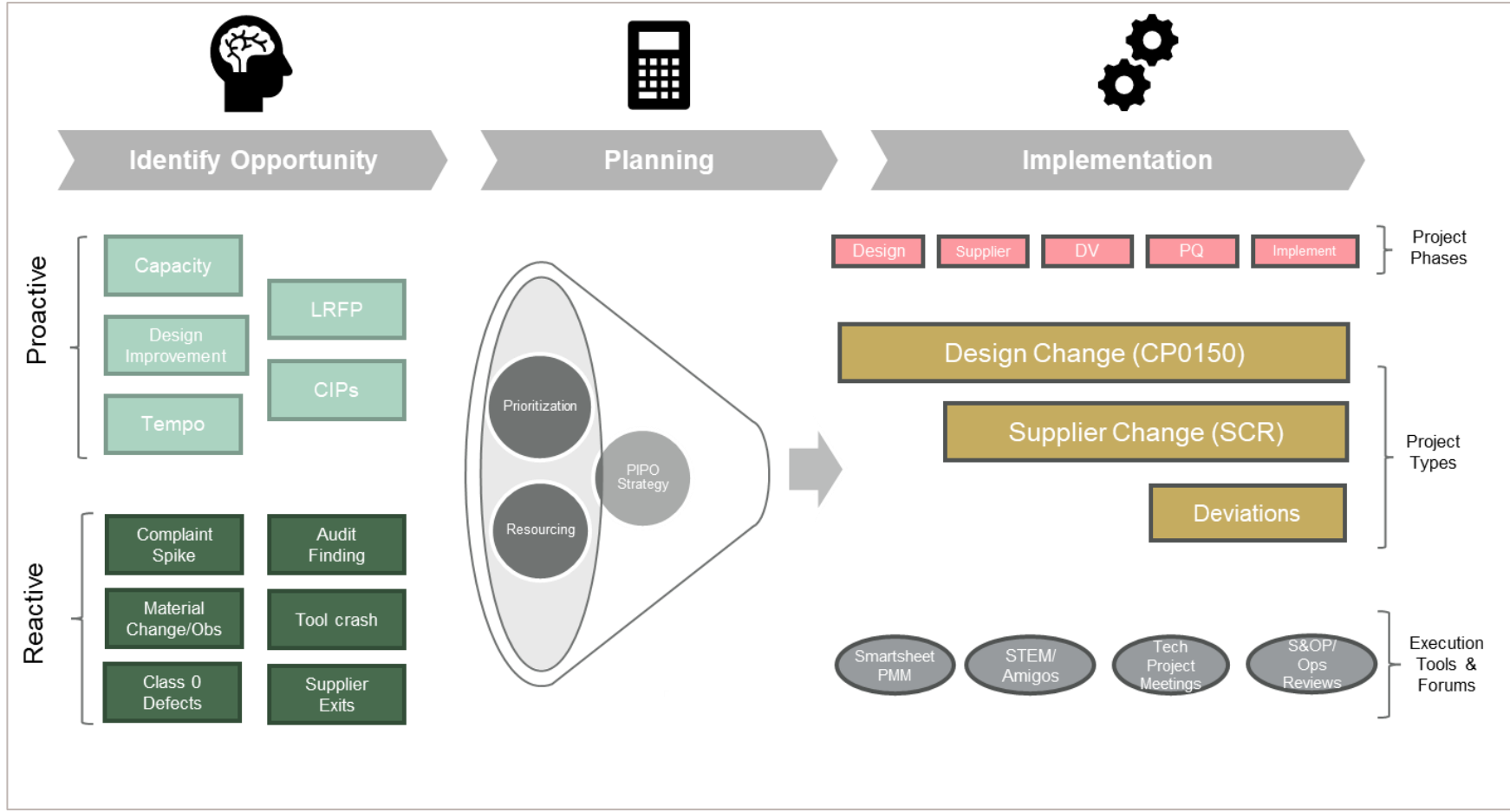


## Communication



## Execution

*J&J is committed to working closely with Supply Partners on streamlined execution*



Thanks!